

## Humber, Coast and Vale Health and Care Partnership

### Estates and Capital Funding Briefing

#### Background

The partners in Humber, Coast and Vale are committed to improving the health and wellbeing of the populations we serve. We have ambitious plans for improving local services through transformation and working together. However, the condition and design of some of our buildings and infrastructure is holding us back from delivering the scale and pace of change that we aspire to.

Nearly a quarter of our estate across the Partnership is more than 30 years old and a substantial portion was built prior to 1948 (5.7% of total estate). Many of our buildings need investment to bring them up to the required standard expected for the delivery of modern health and care and to ensure we have facilities that meet the needs of our local populations. Backlog maintenance issues across the Partnership require around £108 million of investment to address; this includes high risk backlog maintenance of ca £28.7m.

#### Strategic Estates Board

To address these issues, we are working together across the Health and Care Partnership to look at how we can make best use of the buildings we have (across the whole public sector, not just health) and to leverage investment from a variety of sources, including national NHS capital funding. The Partnership established its Strategic Estates Board in February 2018 to lead on this work. The Board includes representation from across partner organisations and is chaired by Mike Proctor, Chief Executive of York Teaching Hospitals NHS Foundation Trust. We are also working to ensure that there are robust arrangements in place in all six of our localities to bring together partners from across the public sector to work together on locality estates plans. It is our ambition that the Chairs of these local Boards will represent their local partnerships within the Partnership Strategic Estates Board. It is important that our Partnership-wide plans are built from the bottom up, taking into account local priorities and making the most of all public sector assets for the benefits of local people.

#### Estates Strategy

Through the Strategic Estates Board, we have produced a regional Estates Strategy, which sets out our collective priorities for the development of the estate across our health and care system. The Strategy sets out our collective ambition to reduce/eliminate critical infrastructure risk and provide fit for purpose healthcare facilities to enable us to provide the best care possible for our local populations. It identifies a number of priority areas for investment in capital and estates to support our emerging clinical priorities and plans. This includes:

- urgent and emergency care and diagnostics;
- out of hospital care;
- mental health and
- planned care.



The Strategy sets out a phased approach to supporting service transformation in each of these key areas based upon a joint, system-wide planning and prioritisation process.

### **Strategic Capital Investment Plan**

The Humber, Coast and Vale Estates Strategy was considered and approved by the Partnership Executive Group at its meeting in July ahead of submission to NHS Improvement on 16<sup>th</sup> July alongside two Partnership-wide bids for capital investment. Bid 1 for investment in urgent and emergency care and diagnostics and Bid 2 for modernisation and infrastructure across our acute hospital sites.

The two capital bids that were submitted as part of this process (for Wave 4 STP Funding) are critically important to the success of our local improvement plans. These bids are seeking a significant investment totalling around £170 million across the Partnership to enable us to make a number of important developments including:

- improving urgent and emergency care services by assessing and treating patients in a much more efficient way;
- ensuring more people can access diagnostic tests in a timely manner by investing in equipment to meet ever-growing demand in this area;
- creating better connected services by investing in IT and communications infrastructure that will enable organisations to run more efficiently and share information effectively;
- improving patient care in our acute hospitals by modernising and improving key buildings to ensure clinical facilities are fit for the delivery of modern healthcare.

Transformation of urgent and emergency care services across the region is our highest clinical priority. Immediate further capital investment in infrastructure to support urgent and emergency care and diagnostics is required to provide the physical environments needed to deliver care in new and more efficient ways. Without this additional investment, we will find it increasingly difficult to provide diagnostic tests to those who need them within an appropriate timeframe.

