

# Humber, Coast and Vale Health and Care Partnership

## Update Report

September 2018

The following report highlights recent work of the Humber, Coast and Vale Health and Care Partnership across some of our key priority areas. A full list of our priorities and further information about the work of the Partnership can be found on our website at [www.humbercoastandvale.org.uk](http://www.humbercoastandvale.org.uk).

### **Integrated Care – Next Steps**

Over the last few months, members of the Partnership have been engaging in discussions about developing Integrated Care Partnerships (ICP) within our region. Discussions have focused on the steps that partner organisations need to take in order to further integrate health and care services at a local level and the changes that need to be made to enable partner organisations to work together more effectively, as a whole health and care system, across a wider geographical area.

Across Humber, Coast and Vale partner organisations are at various stages of discussion regarding the development of ICPs in our region. Common to all partners, however, is a strong desire to work together across organisations and across sectors to improve the health and wellbeing of local people and the health and care services that are offered to them. Partners are adopting a pragmatic approach to discussions of integrated care, focusing initially on the functions that need to be delivered at each level rather than on the form or architecture of our emerging health and care system. These discussions will continue with a broad range of stakeholders over the coming months as we continue to develop our aspirations to deliver better, more joined up care for local people.

At the Humber, Coast and Vale Partnership Event that was held on 18 September 2018, senior leaders (both executive and non-executive) agreed that we should work together to design, develop and establish a Humber, Coast and Vale Integrated Care System (ICS), underpinned by Integrated Care Partnerships (ICP) operating at sub-regional level. The Partnership Office is making arrangements to establish a small group comprising representatives/leaders from emerging Integrated Care Partnerships with a view to developing a high level plan and overseeing subsequent progress with implementation at ICS and ICP level.

### **Primary Care Networks**

The Partnership has expressed an interest in working with the National Association for Primary Care (NAPC) to develop our thinking and approach to Primary Care Networks across the Humber, Coast and Vale area. The Partnership is seeking NAPC support to enable practices to work together more effectively, or where federations and other groupings are already established, to



help them to take their next steps in working with other partners to create integrated 'Out Of Hospital Networks'. It is hoped that through this work, primary care providers across our partnership will be enabled and supported to work together to develop the future shape of primary care networks in our region. For further information about this programme, please [contact Dr Gina Palumbo](#).

### **Strategic Resourcing Boards**

In order to support the Partnership's transformation programmes, a number of strategic boards have been established across Humber, Coast and Vale working on key resourcing issues: workforce, capital and estates, finance and digital technology.

#### ***Digital***

The main area of focus for the Strategic Digital Board at the current time is developing the Partnership's Digital Strategy and associated schedule of investments to support digitisation across our Partnership. Through the Health System Led Investment Fund, launched by NHS England last month, our Partnership will have access to up to £9.977m over the next three years to drive our Digital Strategy forward at pace. In 2018/19 the Partnership has an allocation of just over £2.5 million with further funding in later years. In order to draw down this funding, the Partnership is required to produce an Investment Case that identifies the main priority areas for investment in digital technology and infrastructure over the next three years.

Building on initial prioritisation work carried out by Local Digital Roadmap (LDR) Boards in Humber and York/Scarborough and discussions at the Partnership Executive Group, the Digital Board has identified the top priority areas for investment within the Partnership. The ability to share relevant health and care information between different organisations and different parts of the health and care system was identified as the number one priority for our Partnership. Projects supporting this overarching strategic goal will be prioritised for funding in 2018/19. Further work will be undertaken over the next two weeks to develop the detail of the Investment Case ahead of submission to NHS England on 5 October 2018, in line with national requirements.

### **Clinical Priority Programmes – Diagnostics**

Under the auspices of the Cancer Alliance a programme of work has been undertaken over recent months reviewing diagnostic services across the Partnership. Although this programme has been initiated and sponsored by the Cancer Alliance its scope is wider than cancer and impacts upon a range of other services and conditions.

The diagnostics programme has three key work streams:

- Capacity and demand modelling
- Networked reporting for Radiology
- Networked Pathology services

The demand and capacity modelling work has provided the Partnership with a greater understanding of the overall scale of the challenge in continuing to provide accessible, high quality diagnostic services across organisations and the impact that shortfalls in diagnostic service capacity have on our ability to meet key targets, particularly in relation to waiting times. The model provides a baseline level of demand (based on 2016/17 data) and projected demand by 2021 for diagnostic services in Radiology (X-ray, Ultrasound, MRI and CT), Pathology and Endoscopy. Across all of these diagnostic service areas, the gap between capacity and demand is increasing due to a number of pressures, including workforce shortages in many areas. Addressing this challenge, collectively and effectively, has been recognised as a key priority for the Partnership over the coming months.

The Partnership's recent Wave 4 capital bid supports our collective efforts to address diagnostic capacity shortfalls. Through the diagnostics programme work is also being undertaken:

- To standardise practices across organisations in order to create efficiencies and enable greater sharing of capacity across organisations
- To develop collaborative approaches to addressing workforce challenges
- To investigate and exploit opportunities offered by digital technology

At the September Partnership Executive Group meeting, the Executive agreed to prioritise this area of work and ensure that the relevant people and resources from partner organisations become directly involved in the work of the diagnostics programme. If you would like to find out more about the work of the Diagnostics Programme, please get in touch with the [Cancer Alliance team](#).