Humber, Coast and Vale Health and Care Partnership Update Report

November 2018

The following report highlights recent work of the Humber, Coast and Vale Health and Care Partnership across some of our key priority areas. A full list of our priorities and further information about the work of the Partnership can be found on our website at www.humbercoastandvale.org.uk.

Developing plans for the future

Last month, NHS England and NHS Improvement wrote to STP Leaders, CCG Accountable Officers and Trust Chief Executives with information about strategic and operational planning over the coming months, to ensure that local organisations can prepare for the implementation of the NHS Long Term Plan.

As a Partnership we will be asked to develop a new 5 year strategic plan, describing how we will deliver the requirements of the Long Term Plan in our local area. In addition, organisations will be required to submit one-year operational plans for 2019/20, which will be aggregated and accompanied by a system plan narrative for our Partnership. Stretching but deliverable operational plans will create the year-one baseline for system strategic plans and these should be realistic and fully aligned between commissioners and providers, based on a shared openbook approach to planning. It is expected that five-year commissioner allocations will be published in December 2018, giving a high degree of financial certainty on which to plan.

The planning process provides an important opportunity to reinforce the progress that we have made across the Partnership to move towards more integrated working, both within each place and across Humber, Coast and Vale. To support this more integrated approach, we are developing a co-ordinated and streamlined planning process, with the Partnership supporting the finance and planning leads. An operational planning working group has been established, chaired by the Partnership's finance lead Lee Bond and including a representative from each NHS organisation, which will co-ordinate progress of operational planning for 2019/20.

The Humber, Coast and Vale strategic plan will build on the *Sustainability and Transformation Plan* published in November 2016. It will incorporate new requirements from the Long Term Plan and, more importantly, it will address the ambitions and priorities identified by each of our six places and 3 or 4 Integrated Care Partnerships. A process for the development of the strategic plan, including an engagement process with places, programmes and other stakeholders, will be produced following the publication of the Long Term Plan.



Partnership Coordination and Joint Working

At its last meeting, the Partnership Executive Group agreed to adopt proposals for improving the co-ordination and integration of the Partnership's collaborative work programme. Through these proposals we are seeking to develop a one team approach across the Partnership to ensure better coordination and communication between the different Partnership programmes. This will involve bringing the programme directors and members of the core Partnership team together on a regular basis to share information and learning, address challenges and problems and agree flexible use of resource. It will also involve co-locating, as far as possible, the programme teams and the core Partnership team to facilitate communication and collaboration on a day to day basis. Further updates will be provided in future briefing papers. If you have any queries, please contact the Partnership office.

Clinical Priority Programmes – Cancer

Across the wider Humber, Coast and Vale area, our collaborative efforts are also focused upon work in six key clinical priority areas: cancer; elective (planned) care; maternity services; mental health; primary care; and urgent and emergency care. In this month's Partnership Update we are focusing on our collaborative work on cancer. For information about our other clinical priority programmes, see our website.

Through the Humber, Coast and Vale Cancer Alliance, we are working to improve outcomes for people with cancer in our area; to help more people survive cancer and support people in our region to live well with and beyond cancer. In addition to our focus on four key transformation programmes, partner organisations are also working closely together to improve performance, in particular against the 62-day waiting time target.

Awareness and Early Diagnosis Programme

To raise awareness of signs and symptoms of cancer and improve early diagnosis of cancer amongst our populations, the Cancer Alliance is supporting a number of projects. Some recent successes include:

- Over 400 volunteer cancer champions have been trained since mid-September, already exceeding the target set for the end of the year.
- Additional funding has been secured for the Lung Case Finding Programme, which seeks to improve early identification and diagnosis of lung cancer amongst at risk groups.
- A stop smoking advertising campaign was launched in September 2018 on TV and via social media with support from Public Health England.

Treatment and Pathways Programme

Partners are working to improve treatment and put in place the most effective pathways for patients across Humber, Coast and Vale. Current work is focused on three cancer types – Colorectal, Lung and Prostate. Stakeholder events for each of these three pathways have provided the basis for developing collaborative plans for improvement. A series of 'confirm and challenge' meetings will take place (facilitated by the clinical leads) to ensure these plans are deliverable and secure the required outcomes.

Diagnostics: Networked Pathology and Radiology Programme

In order to support better diagnostics across the region, work is ongoing to put in place networked provision of radiology reporting. This will facilitate more joined-up provision of radiology services by enabling the sharing of images across the region and between different providers. This will enable us to make best use of our radiology workforce.

Living With & Beyond Cancer Programme

The Cancer Alliance is working closely with MacMillan to improve services and experiences for those people in our area who are affected by cancer. A resource pack, to support GPs in undertaking high quality Cancer Care Reviews has been produced and distributed to all GP practices in Humber, Coast and Vale. New staff members have been recruited to work in our acute Trusts to improve the delivery of the recovery package and support those affected by cancer.

Performance and 62-day target

Across Humber, Coast and Vale, our system is not performing well against the 62-day waiting time target (85% of patients receiving first treatment within 62 days from urgent GP referral for suspected cancer). All key stakeholders within the Cancer Alliance have agreed to prioritise our collective efforts on improving performance against the 62-day target. A number of initiatives are already in place to improve performance and this will continue to be the top priority for the Cancer Alliance over the coming months. This includes the recruitment of Inter Provider Coordinators (ICPs) in each Trust, which will support the management of patients and improve transfers between providers so that patients are seen in a timely manner. Additional funding (totalling £783K) has been given to providers for improvements in cancer pathways (specifically, colorectal) and for increased capacity for diagnostic testing (endoscopy, MRI and CT). A number of significant issues remain that make improvements in this area difficult. The most significant of these is the lack of capacity for diagnostic testing and reporting, both in terms of equipment and skilled workforce. The Partnership has submitted a bid as part of the STP capital funding process, which, if successful, will help to address the significant lack of diagnostic capacity across our system.

For further information about the work of the Cancer Alliance, please contact the Cancer Alliance team: comms.hcvcanceralliance@nhs.net.

Partnership Event

Our next Partnership Event will take place on **Wednesday 19th September, 1-5pm in Scunthorpe**. Contact the Partnership Office for further details about how to register your attendance. We are looking forward to hearing updates from each of our local areas on their collaborative efforts and learning from one another to ensure we are building effective partnerships across Humber, Coast and Vale.