

Humber, Coast and Vale Health and Care Partnership

Update Report

April 2019

The following report highlights recent work of the Humber, Coast and Vale Health and Care Partnership across some of our key priority areas. It also provides an overview of the issues and topics discussed at the April Partnership Executive Group meeting.

A full list of our priorities and further information about the work of the Partnership can be found on our website at www.humbercoastandvale.org.uk.

Executive Group Overview

Quality Improvement

The Partnership received a presentation from Cumbria Learning and Improvement Collaborative on the approach they had taken to implementation of Quality Improvement across their Partnership which had previously been shared with the Clinical Advisory Group.

The next steps are to bring together people with an interest in quality improvement from organisations and the collaborative programmes and look at how we can complete a maturity/readiness assessment, understand what we already have in place and then consider our approach and what success would look like around quality improvement.

Primary Care

The Partnership received a copy of the draft Primary Care Strategy that was submitted to NHS England at the end of March 2019 as part of the requirements set out in the Primary Care Memorandum of Understanding. A final version of the strategy needs to be approved through the Partnership governance and be assured by the region by 30th June 2019 with a clear link to the Primary Care Workforce Plan and the training hub infrastructure.

The timeline required by NHS England makes broader engagement with the emerging Primary Care Networks and wider stakeholders challenging. It is anticipated, therefore, that the strategy submitted in June will form the basis of the Primary Care section in the Partnership Long-term Plan and it will evolve as we engage with the Primary Care Networks and other stakeholders over the summer and into the autumn.

Diagnostics

A key area of challenge for partners across Humber, Coast and Vale is the current and rising demand for diagnostic tests. We have been working together on a diagnostics work programme to find ways to address some of these challenges collaboratively. In September 2018 a strategic diagnostic working group was established to co-ordinate the relevant activities and link with the relevant clinical and non-clinical priority programmes across the HCV Partnership.



Since then, progress has been made in a number of areas:

- A Strategic Diagnostics Board has been established across the Partnership and a Board Assurance Framework has been created to capture the known risks for diagnostics across the Partnership.
- A joint asset register has been created and populated for both radiology and endoscopy. In addition to describing all the available equipment across the region, this will enable prioritisation of replacement at a Partnership level rather than local level, supporting a more strategic approach to service delivery and planning.
- The procurement of a radiology workflow solution has been completed. It is anticipated that the system will go live in September 2019. This will allow images from x-rays and scans to be shared across the region enabling them to be reported on by experts from across the Partnership, making best use of our workforce and prioritising urgent reports.
- Digital slide scanners have also been procured in Hull and York as part of the modernisation of pathology services.
- A Partnership-wide Endoscopy Working Group has been formed which has reviewed and prioritised the risks within endoscopy services.

A number of priorities have been agreed for 2019-20 to continue collaborative working on diagnostics. These priorities include:

- Complete the roll out of the networked radiology reporting solution.
- Complete the asset registers and recommend priorities for future capital investment across the Partnership.
- Review opportunities for extended practitioner roles, looking at the national picture and practice across neighbouring geographies.
- Complete a productivity and efficiency review of endoscopy services.
- Consider the development of a Rapid Diagnostics Centre or Centres (RDC) in line with national guidance.
- Maintain and increase engagement with other programmes across the Partnership to ensure alignment of priority actions and strategic plans.

Partnership Long-Term Plan

The Partnership has begun work on its Long Term Plan, which will set out the key ambitions and priorities for the coming five years and beyond.

The development of the Partnership Long Term Plan will be driven primarily through our established collaborative programme arrangements. This will ensure that our Plan is comprehensive, coherent and consistent. The Partnership collaborative programmes work by bringing together representatives from partner organisations across our six places; agreeing common actions, sharing good practice, and/or working together on specific projects. It is essential that our Plan clearly reflects the collaborative work that is going on at every level; place, Integrated Care Partnership (ICP) and full Partnership.

In some areas we have already started the process to discuss priorities for inclusion in the Partnership Long Term Plan. The Plan will describe our vision, priorities, values and ways of working, including examples to illustrate how these arrangements are being implemented in practice. It will focus on outcomes rather than actions, describing what will be different in our health and care system as a result of the work the Partnership is undertaking. The content will start with our 2019/20 Partnership Operating Plan (seen as year 1), our collaborative programme plans and the engagement activity that has already taken place both locally and across the whole Partnership area.

Engagement with stakeholders will be ongoing throughout the development of the Plan. The #WhatWouldYouDo campaign, run in partnership with local Healthwatch, will conclude at the end of April. From now until 24th May 2019, collaborative programmes will be undertaking a review and refresh of their vision, priorities and deliverables, which will form the first draft of the narrative for their section of the plan. Further engagement with a range of stakeholders will take place throughout the summer months.

Mental Health Investment Standard

The Partnership received an update on the requirements to meet the Mental Health Investment Standard and the need to report assurance to NHS England. Through the Mental Health Partnership Board a review of how investment was being proposed through the 2019/20 Operational Planning Process has been undertaken. The outcome of the activity confirmed that the Clinical Commissioning Groups have set out commissioning intentions that are broadly in line with the Mental Health deliverables and have supported this with investment in accordance with the Mental Health Investment Standard. There is further work to do on some specific detail and this will be developed and monitored during the year by the Mental Health Partnership Board.

Other News from the Partnership

Focus on Mental Health

Across the Humber, Coast and Vale area, our collaborative efforts are also focused upon work in six key clinical priority areas: cancer; elective (planned) care; maternity services; mental health; primary care; and urgent and emergency care. In this month's Partnership Update we are focusing on our collaborative work through the HCV Urgent and Emergency Care Network. For information about our other clinical priority programmes, please see our website at: www.humbercoastandvale.org.uk/how. For further information on the work of the Mental Health Partnership Board, contact the programme director, Alison Flack.

Individual Placement Support

The Partnership has secured £1.1million transformational funding to develop comprehensive individual placement support services across the region by 2021. Individual placement support services help people with severe mental health conditions to find and retain employment by offering support to the individual during every stage of the employment process. Rates of employment for people with severe mental illness are lower than for any other group of health

conditions, but it is hoped that the development of these services across the Humber, Coast and Vale area will help to address this issue.

Perinatal Mental Health

Improving and expanding perinatal mental health services and support is another key priority for the Partnership. Last year, the Partnership secured funding to introduce specialist perinatal mental health services in North Lincolnshire, North East Lincolnshire, Scarborough and Ryedale and Vale of York. The money has also supported the expansion of existing high-quality services in Hull and East Riding to ensure women in all parts of the Humber, Coast and Vale area who experience complex mental health needs have access to treatments and support as early as possible. Providing support for families and signposting to relevant services has also been part of the service improvements.

In addition, the Partnership launched a campaign to raise public awareness of perinatal mental health and help to remove the stigma from talking about mental health needs in the perinatal period. The campaign was launched on Monday 29th April to coincide with Maternal Mental Health Matters Awareness Week. More information is available on the campaign website: www.everymumatters.com.

Children and Young Peoples' Pilot

The Partnership has applied to become a pilot site for a new approach to commissioning mental health services for children and young people that it is hoped will enable partners to deliver more integrated services for our local populations. The current legal jurisdictions of CCGs, Local Authorities and NHS England place restrictions on moving resources/budgets around different parts of the health and care system, which can be a barrier to implementing joined up care for our local populations.

Through the Mental Health Partnership Board, partner organisations are looking to pilot a whole pathway approach to commissioning children and young peoples' mental health services across the Humber, Coast and Vale region. This process will create a partnership of joint accountability between Providers and Commissioners, overseeing a single pathway and total children and young peoples' mental health budget. A steering group has been established, which will develop a more detailed plan to be taken forward if HCV is confirmed as one of the national pilot sites.

Suicide Prevention

Reducing the number of suicides in our area is another key priority for the Mental Health Partnership Board. A Humber, Coast and Vale-wide suicide prevention strategy has been developed together with local authorities, police, fire and rescue and people who have been affected by suicide.

The strategy aims to reduce the impact of suicide in our region in a number of ways. It aims to provide targeted support for people at high risk of suicide or those who have been affected by suicide. It also aims to reduce the stigma around suicide so people feel able to talk about suicide more openly and also to raise awareness and educate our communities so they are better equipped to help people who are experiencing suicidal thoughts.

In January the Humber, Coast and Vale Mental Health Partnership launched a campaign to encourage people across the region to complete a free 20-minute online suicide prevention training programme. The #TalkSuicide campaign urges people in the Humber, Coast and Vale region to visit www.talksuicide.co.uk to complete the video-based training, so they can learn life-saving skills and improve the support network for those struggling with suicidal thoughts.

Humber Acute Services Review

The Humber Acute Services Review is currently undertaking a number of in-depth clinical specialty reviews covering the following service areas: Critical Care; Cardiology; Complex Rehabilitation; Neurology; Oncology and Stroke. All of the specialties now have a detailed intelligence pack and a one page case for change, which outlines the priorities, risks, concerns and areas to develop for each clinical area. A number of clinical workshops have taken place in each specialty. These have initially focussed on the services' current state, with the clinical teams identifying the strengths, weaknesses, opportunities and threats/areas not for change. Work is also underway to identify the potential future 5/10yr state for each clinical area in line with the NHS Long Term Plan.

Focus groups with patients and carers have also been taking place to support the review. Five workshops were held in various locations around the Humber region covering the different specialty areas currently under review. In addition, discussions took place with a number of existing support groups. In total, more than 120 people took part in the discussions. A comprehensive report detailing the feedback that was given has been published and shared with clinical teams involved in the review. The report is available on the Humber Acute Services Review website: www.humbercoastandvale.org.uk/humberacutereview.

Partnership Event – 11th June 2019

The next Partnership Systems Leaders Event will take on **11th June 2019**. Contact the Partnership office for further details about how to register your attendance at the event. This will be an important milestone in the development of the Partnership Long Term Plan and it is hoped that all partner organisations will be represented by both executive and non-executive/lay leaders.