

Humber, Coast and Vale Health and Care Partnership

Update Report

July 2019

The following report provides an overview of the issues and topics discussed at the July meeting of the Humber, Coast and Vale Health and Care Partnership Executive Group. It also highlights recent work of the Partnership across some of our key priority areas.

A full list of our priorities and further information about the work of the Partnership can be found on our website at www.humbercoastandvale.org.uk.

Executive Group Overview

Independent Chair's Report

The Independent Chair's report focused on the development of the Partnership and what is required for Humber, Coast and Vale to attain formal ICS status. The presentation followed on from a positive diagnostic session that had taken place earlier in the day, facilitated by NHS England/Improvement.

A number of recent successes that had been achieved through working together were highlighted. Some of the support needs for the Partnership were also identified through this process. The discussion focused on developing collaborative capacity within the Partnership and how we can continue to strengthen the relationships that have been established through the Partnership to ensure continued success.

Partnership Executive Lead's Report

The Partnership Executive Lead's report covered a number of key items including: developing the Partnership Long Term Plan; our Estates Strategy; and Partnership resourcing.

The process to produce a Partnership Long Term Plan is ongoing. Our Partnership Plan will be built from local plans within each place/sub-system together with contributions from our existing collaborative programmes (covering key clinical priority areas as well as strategic resourcing areas – workforce; digital; estates and finance). An extensive engagement process is underway and further information about the opportunities for partners to get involved is [on our website](#).

The Executive Group received an update on the capital investment schedule that has been drawn up through the Strategic Estates Board, which highlights important schemes and key areas where significant investment is required into our buildings and estates across the Partnership. Further work will be carried out through the Estates Board to develop an approach to prioritising these investment requirements and securing the required funding as we seek to maximise capital investment into Humber, Coast and Vale.



Resourcing the work of the Partnership was also discussed. Gaps in capacity or expertise have been identified in a number of areas, for example, digital and population health. The Executive Group agreed that, wherever possible, staffing resources should be aligned from within existing teams to support collaborative work. Additional specialist expertise would be deployed where needed.

Place and Sub-system Updates

Brief updates were provided regarding ongoing work within each sub-system, highlighting recent successes and key areas of challenge. In each of our sub-systems (Hull and East Riding; York and North Yorkshire; North and North East Lincolnshire), partners are continuing to develop integrated arrangements to create closer local partnerships that will improve services in their respective localities. Progress is being made in all areas in establishing integrated care arrangements. In all areas, performance against constitutional targets remains a source of challenge and an area of focus for the Partnership as a whole.

Clinical Priority Programmes

Across the Humber, Coast and Vale area, our collaborative efforts are also focused upon work in six key clinical priority areas: cancer; elective (planned) care; maternity services; mental health; primary care; and urgent and emergency care. For information about all our clinical priority programmes, please see our website at: www.humbercoastandvale.org.uk/how.

Mental Health – Provider Collaborative

Following on from the national New Models of Care programme, provider collaboratives for mental health are being established across the country. Provider collaboratives are expected to assume full responsibility for the budget for their population for a range of specialised mental health services along with the freedom to innovate and develop new services, in line with national and local plans. The services currently in scope include adult secure services, child and adolescent mental health services and adult eating disorders specialist services. Provider collaboratives will assume much of the responsibility for some critical commissioning functions including contract management, quality assurance and workforce planning.

Following discussions through the Mental Health Partnership Board, it has been agreed that Humber Teaching NHS Foundation Trust will act as the lead provider for a proposed provider collaborative across Humber, Coast and Vale. Each partner has been asked to identify a lead representative to work with the partnership team to develop the application process and business case. A senior clinician and senior manager will need to be identified from the partnership to take this significant programme of change management forward. The first shadow provider collaborative board meeting will take place late July 2019 who will oversee the next stages of this development.

Mental Health – Children and Young Peoples’ Pilot

The Partnership has been successful in its application to become a pilot site for a new approach to commissioning mental health services for children and young people that it is hoped will

enable partners to deliver more integrated services for our local populations. The current legal jurisdictions of CCGs, Local Authorities and NHS England place restrictions on moving resources/budgets around different parts of the health and care system, which can be a barrier to implementing joined up care for our local populations.

Through the Mental Health Partnership Board, partner organisations will pilot a whole pathway approach to commissioning children and young peoples' mental health services across the Humber, Coast and Vale region. The pilot will test integrated mental health commissioning for children and young people, overseeing a single pathway and total children and young peoples' mental health budget to enable us to provide better, more joined up care.

Cancer

The Executive Group received an update on the work of the Cancer Alliance, including an overview of the national priorities for 2019/20 and work underway within Humber, Coast and Vale to deliver these. Performance against national cancer waiting time targets, whilst still below target, has stabilised across HCV. Working together to improve waiting times and support faster diagnosis continues to be a priority for the Cancer Alliance this year.

Improving screening uptake and early awareness of cancer symptoms is another priority area for the Cancer Alliance. The focus this year will be on improving uptake of cervical screening. Work will also continue to develop the Cancer Champions programme, which has already trained more than 1,100 volunteers to recognise the early signs and symptoms of cancer. Work is also underway to implement lung health checks in Hull, which has been selected as one of ten areas nationally to be the first to pilot this approach. It is hoped the approach will help to identify more cases of lung cancer at an earlier stage.

Elective

The Elective Care programme priorities that have been agreed for 2019/20 include Diabetes, Respiratory and Cardiovascular Disease (CVD). A number of specific objectives in relation to these areas have been identified in the Partnership's 2019/20 operating plan. The Executive Group discussed and agreed the leadership and programme management resources that are required to ensure these programmes deliver against the objectives identified in the 2019/20 plan. The Partnership Operating Plan is available to [download from our website](#).

Partnership Oversight and Assurance

With a wide range of collaborative programmes now established and a shared ambition to achieve ICS status now agreed, partner organisations have acknowledged that oversight and assurance arrangements should now be reviewed. A high-level paper was discussed at the June Executive Group meeting, which set out principles of mutual accountability and a proposed approach to system oversight and assurance for the Partnership. The proposed arrangements would cover the Partnership's collaborative programmes and performance against agreed targets and objectives. It was agreed that the proposed arrangements would be refined as part of the Partnership's ICS development plan.

Humber Local Enterprise Partnership and the Local Industrial Strategy

The Executive Group welcomed the Chief Executive of the Humber Local Enterprise Partnership (LEP), Kishor Taylor, and Employment and Skills lead, Teresa Chalmers, to its recent meeting to discuss areas of joint working and in particular to consider the role of the health and care sector in the Local Industrial Strategy currently under development through the LEP.

It is recognised that the health and care sector plays an important role in our area's economic development both directly and indirectly. The LEP is requesting further views from partners within the health and care sector on how best to address health and social care sector in the industrial strategy, and what specific actions they could undertake with the sector.

You can view the strategy and respond via the LEP website at: www.humberlep.org/strategies-and-deals/industrial-strategy/

Other News from the Partnership

Stakeholder Engagement Events – Partnership Long Term Plan

To support and inform the development of the Partnership Long Term Plan, the Partnership is holding three Stakeholder Engagement Events across the Humber, Coast and Vale area over the coming months:

- Monday 22nd July at Grimsby Town Hall
- Thursday 15th August at the Priory Street Centre in York
- Tuesday 3rd September at Bishop Burton College

The engagement events are open to anyone who has an interest in the future of health and care in the Humber, Coast and Vale area. They will be of particular interest to:

- Voluntary and community sector organisations
- Governors and members of local NHS organisations
- Staff, including staff-side representatives
- Patient Participation Group (PPG) members
- Local Councillors and other community leaders

The events are free to attend but it is essential to [register your attendance](#) as places are limited. There will also be a clinical engagement event, open to professionals within all clinical disciplines, which will take place on Wednesday 4th September in Willerby.