

Humber, Coast and Vale Health and Care Partnership

Update Report

June 2019

The following report highlights recent work of the Humber, Coast and Vale Health and Care Partnership across some of our key priority areas. It also provides an overview of the issues and topics discussed at the June Partnership Executive Group meeting.

A full list of our priorities and further information about the work of the Partnership can be found on our website at www.humbercoastandvale.org.uk.

Executive Group Overview

Welcome to our new Independent Chair

The Executive Group welcomed the Partnership's newly appointed Independent Chair, Professor Stephen Eames CBE. Having taken up the role in early June, Stephen is now working alongside the Partnership Lead Andrew Burnell (CEO of City Healthcare Partnership CIC), with a particular focus on helping the Partnership move forward towards its goal of becoming an Integrated Care System (ICS) before 2021.

The Executive Group welcomed the additional support and recognition that Stephen's appointment as Independent Chair brings to the Partnership. Stephen reiterated how much he is looking forward to building on the many achievements of the Partnership and working with us as we continue to improve health and care across Humber, Coast and Vale.

Feedback from Partnership Focus Meeting with NHS England/Improvement

On 13th May, our Partnership Lead and Partnership Director attended a focus meeting with the Regional Director for NHS England/Improvement and other senior leaders to provide an update on progress of the Partnership over the past six months and discuss next steps for development. The feedback from that meeting was discussed at the Partnership Executive Group and can be summarised as follows.

In terms of leadership and governance, the Partnership is continuing to make good progress and is no longer considered "challenged". The Partnership should seek to achieve ICS status by April 2020.

The Partnership faces a number of key strategic challenges. In this context, a number of key expectations were discussed in the focus meeting:

- The focus on collaborative work at neighbourhood and place level should be maintained;
- Maximum benefit needs to be secured from investment of Wave 4 capital;
- Proposals for the future of acute hospital services need to be developed through the acute reviews over the coming months;



- The Partnership's financial strategy is sound but needs to be implemented;
- The system approach to planning that has been adopted for 2019/20 should be maintained;
- Material improvement in financial and service performance will be required in 2019/20.

In addition, the Partnership's support requirements were discussed. The need for additional capacity to support key programmes of work and the development of the system towards ICS status have been recognised and, where possible, these will be addressed through the ongoing staff alignment process that is currently being undertaken by NHS England/Improvement.

Partnership Event Feedback

Over 100 people from across Humber, Coast and Vale came together for the Partnership System Leaders Event on 11th June on the outskirts of York making this our biggest Partnership Event yet. There was a high level of energy and excitement in the room and many colleagues have provided positive feedback about how much they enjoyed the event, in particular, learning about some of the collaborative work that is taking place across the Partnership. The event started with a welcome from our Executive Lead, Andrew Burnell, and Independent Chair, Stephen Eames. Participants then heard from Healthwatch about their engagement work with members of the public on the NHS Long-Term Plan, which will help to shape our Partnership Long-Term Plan and ensure the views and perspectives of local people are at the heart of our developing plan. Over the course of the afternoon, colleagues took part in a series of discussions based around the Partnership's collaborative programmes. The comments and ideas raised in each of these discussions will help to inform the Partnership's Long-Term Plan, which will be developed over the coming months.

Partnership Long Term Plan – Next Steps

The Partnership Long Term Plan is currently under development. This month the Partnership published its [Engagement Mapping Report](#), which provides a summary of the key themes and issues arising from engagement and involvement work that has been undertaken by partner organisations over the past 18 months. The report will be used to inform the work of the collaborative programmes as they develop their plans over the coming months. This will be complimented by the feedback report that is being produced by local Healthwatch following their engagement with thousands of local residents across Humber, Coast and Vale on the NHS Long Term Plan.

The next steps in developing the Partnership Long Term Plan, will build on the success of the Partnership Event on 11th June. This will involve hosting similar events in each sub-system (North and North East Lincolnshire; York/North Yorkshire and Hull/East Riding) over the summer months. In addition, a clinical engagement event will take place in September for clinicians from all disciplines and backgrounds (including primary and secondary care physicians; nurses; therapists and other allied health professionals).

These events will be a key element of our Long Term Plan engagement programme and will help to ensure all stakeholders are given an opportunity to attend and shape the Partnership's Long Term Plan. Details of all the events and how to register to attend are [on our website](#).

Primary Care Strategy

The Partnership was required to produce a Primary Care Strategy to be submitted to NHS England/Improvement by 30th June 2019. The strategy was widely circulated amongst partners and was also discussed at the recent Partnership Event. The draft strategy is a high-level document which sets out key aspirations and goals for developing primary care across the Partnership and will form the basis of the primary care element of the Partnership Long-term Plan. Local primary care strategies and plans will continue to be developed in each of our places/CCG areas. You can read the draft strategy [on our website](#).

In addition, partners within primary care have been working to support the development of Primary Care Networks (PCNs) across Humber, Coast and Vale. Humber, Coast and Vale was one of the first regions nationally to report all GP practices had formed Primary Care Networks, ahead of the national deadline (15th May 2019). There are now 29 confirmed Primary Care Networks across the Partnership, all of which have appointed an Accountable Clinical Director. These new networks will play an important role in supporting transformation and bringing together out of hospital services in each of our localities.

System Finance – York/Scarborough

A brief update on the York/Scarborough system financial position was provided to the Executive Group meeting. As has been reported previously, there are significant financial challenges within the local system that all partners are working together to address. A number of meetings have taken place over the last four months, involving local partners and regulators (NHS England/Improvement) in relation to agreeing a system control total and long-term financial recovery plan. Work will continue with all partners to agree a way forward in line with the broader work to produce a Partnership Long-term Plan.

Partnership Oversight and Assurance

With a wide range of collaborative programmes now established and a shared ambition to achieve ICS status now agreed, there is a recognition amongst partners that oversight and assurance arrangements for the Partnership should now be reviewed. A high-level paper was discussed at the June Executive Group meeting, which set out some principles for mutual accountability and a proposed approach for system oversight and assurance for the Partnership. The aim would be to put arrangements in place that best enable the collaborative programmes to deliver agreed objectives and outcomes and the Partnership as a whole to deliver on its priorities. This would involve oversight of progress and performance at organisational, place, sub-system and full Partnership level.

Proposals will be developed over the coming weeks to be discussed at a future Executive Group meeting.

Acute Services Reviews

A brief update on the two acute services reviews being undertaken by the Partnership was provided. Both programmes have recently appointed new management leads and are continuing to engage with clinicians and a range of stakeholders to develop proposals for the future of acute hospital services across our Partnership. The latest updates from the programmes can be found [on our website](#).

Other News from the Partnership

Stakeholder Engagement Events – Partnership Long Term Plan

To support and inform the development of the Partnership Long Term Plan, the Partnership is holding three Stakeholder Engagement Events across the Humber, Coast and Vale area over the coming months. The engagement events are open to anyone who has an interest in the future of health and care in the Humber, Coast and Vale area.

They will be of particular interest to:

- Voluntary and community sector organisations
- Governors and members of local NHS organisations
- Staff, including staff-side representatives
- Patient Participation Group (PPG) members
- Local Councillors and other community leaders

The events are free to attend but it is essential to [register your attendance](#) as places are limited.