

Humber, Coast and Vale Health and Care Partnership

Update Report

August 2019

The following report provides an overview of the issues and topics discussed at the August meeting of the Humber, Coast and Vale Health and Care Partnership Executive Group. It also highlights recent work of the Partnership across some of our key priority areas.

A full list of our priorities and further information about the work of the Partnership can be found on our website at www.humbercoastandvale.org.uk.

Executive Group Overview

Independent Chair's Report

The Independent Chair's report focused on the development of the Partnership and, in particular, on strengthening the governance of the Partnership Executive Group. The Partnership will shortly be joining the nationally supported Accelerator Programme with a view to achieving Integrated Care System (ICS) status next year. As part of this process we will need to review and agree the Partnership's governance and operating arrangements, building on the progress that has been made to date.

It was agreed in the meeting that, from September, the Chief Executives of all our partner organisations would attend Executive Group in their capacity as organisational CEOs, in addition to representing the collaborative programmes that they currently lead/sponsor on behalf of the Partnership. This will result in a relatively minor change to the membership of the Partnership Executive Group but is intended to ensure comprehensive representation, strengthen mutual accountability and secure buy-in from all partner organisations to the work of the Partnership. It was also agreed that governance, mutual accountability and future operating arrangements would be considered in more detail over the coming weeks as part of the ICS Accelerator Programme.

Partnership Executive Lead's Report – ICS Accelerator Programme

The Partnership Executive Lead's report focused on the Accelerator Programme and agreeing the scope and areas of focus for the work.

Our Partnership is considered to be an aspirant ICS. In recognition of the progress made to date, it was agreed in May 2019 that the Partnership would receive support to develop and mature, in the expectation we can achieve our ambition of achieving ICS status by April 2020. The support outlined included the introduction of Stephen Eames as our Partnership Independent Chair (for 1 day per week) and a programme of activity focussed around key areas for development through the ICS Accelerator Programme.



The Accelerator Programme is an intensive programme of hands-on support structured around core components of system development as set out in the ICS maturity matrix. Support will be delivered through a combination of workshops, sharing best practice, and work on key documents and strategies. Completing the Accelerator programme will assist but will not guarantee the Partnership receiving ICS status.

Following the two diagnostic sessions that took place in July 2019 and further discussion with the NHSEI Accelerator Programme Team, a number of potential areas of focus for the programme were identified. The Executive Group discussed and agreed the priorities and areas of focus, which will be:

- **Partnership Strategy** - Reaffirming a collective commitment to subsidiarity, collaboration, partnership working, trust, common vision, values and priorities and documenting these in a shared, collective narrative that described the Humber, Coast and Vale way and that everyone supports.
- **Operating Arrangements** - Reaffirming and clarifying Partnership governance, mutual accountability and roles and responsibilities at all levels (Place, sub-system and at scale across the Partnership) linked to the delivery and oversight and assurance of the Partnership vision and priorities and its Long Term Plan.
- **Stakeholder Engagement** – Ensuring effective engagement of all key stakeholders including Clinical, Non-Executive Directors, and Elected Members etc.

In addition, the Partnership Office will continue to work with the Leadership Academy to develop the leadership development programme for the Executive Leaders and with the NHS Confederation to support the development of the Non-Executive Directors and other lay leaders within the Partnership.

Place and Sub-system Updates

Brief updates were provided regarding ongoing work within each sub-system, highlighting recent successes and key areas of challenge. In each of our sub-systems (Hull and East Riding; York and North Yorkshire; North and North East Lincolnshire), partners are continuing to develop integrated arrangements to create closer local partnerships that will improve services in their respective localities. Progress is being made in all areas in establishing integrated care arrangements and work continues to address key areas of challenge.

Commissioning Review Update

Across Humber, Coast and Vale, health and care services are commissioned by a range of local commissioners (NHS Clinical Commissioning Groups as well as Local Authorities) and national bodies (e.g. NHS England, Public Health England). In line with the policy direction set out in the NHS Long Term Plan, commissioners across the Partnership are reviewing existing commissioning arrangements with a view to identifying opportunities to collaborate and improve outcomes for local people.

A high-level update on the work to review commissioning arrangements was provided at the Executive Group meeting setting out the areas of focus for commissioning at each level within our Partnership (at place, sub-system and at scale). A key priority for Humber, Coast and Vale as we review our commissioning arrangement will be ensuring that future arrangements build upon and embed the strong partnership-working between local health commissioners (CCGs) and local authorities (Councils) in each of our six “places”. A further update on the work will be provided at a future Executive Group meeting.

Partnership Long Term Plan Development

The process to produce a Partnership Long Term Plan is ongoing. Our Partnership Plan will be built from local plans within each place/sub-system together with contributions from our existing collaborative programmes (covering key clinical priority areas as well as strategic resourcing areas – workforce; digital; estates and finance).

Our Partnership Long Term Plan will set out our commitments to achieve the aims and ambitions of the NHS Long Term Plan in our region. In particular, it will identify the aspirations of our Partnership to improve the health and wellbeing of local people across Humber, Coast and Vale. The plan will describe our vision, priorities, values and ways of working, including examples to illustrate how these arrangements are being implemented in practice.

An extensive engagement process is underway and further information about the opportunities for partners to get involved is [on our website](#). A high-level outline of the key elements of the HCV Partnership Long Term Plan has been produced and widely shared to support the engagement process, which is also available [on our website](#).