

Humber, Coast and Vale Health and Care Partnership

Update Report

September 2019

The following report provides an overview of the issues and topics discussed at the September meeting of the Humber, Coast and Vale Health and Care Partnership Executive Group. It also highlights recent work of the Partnership across some of our key priority areas.

A full list of our priorities and further information about the work of the Partnership can be found on our website at www.humbercoastandvale.org.uk.

Executive Group Overview

Independent Chair's Report

The Independent Chair's report included an update on preparations for EU Exit and broader issues of winter planning and system resilience. NHS England/Improvement's lead for EU Exit, Dr Keith Willetts, will be visiting Immingham to discuss EU Exit preparations and meet with local system leaders in early October 2019.

In addition, the development of the Partnership towards Integrated Care System (ICS) status was an important item of discussion. Partners continue to emphasise the importance of collaboration at place and sub-system level, with collaboration being undertaken at scale where it makes sense to do so. This approach and commitment to subsidiarity will continue to underpin the work of the Humber, Coast and Vale Partnership over the coming months and years. The ICS Accelerator Programme will enable the Partnership to further review and refine these principles and agree a Partnership operating model that would continue to deliver for Humber, Coast and Vale. All partners agreed that the strong relationships that had been established with local government leaders should be maintained and strengthened through our ICS development process.

Partnership Executive Lead's Report

The Partnership Executive Lead's report included an update on the Accelerator Programme. The Accelerator Programme is an intensive programme of hands-on support structured around core components of system development as set out in the ICS maturity matrix. This work will be taking place over the next three months to support the Partnership towards gaining ICS status and will focus on priority areas identified by local system leaders. Leads for the four priority workstreams were confirmed as follows:

- Partnership Strategy – Andrew Burnell
- Operating Arrangements – Jane Lewington
- Stakeholder Engagement – Andrew Phillips
- Population Health Management – Steve Pintus



In addition, the Executive Group discussed the need to put in place effective oversight and assurance arrangements for the Partnership to ensure the Partnership's programmes are delivering the outcomes they expect to effectively as well as maintaining an overview of performance across the whole system. There are existing oversight arrangements within each of our six places and across sub-systems, for example A&E Delivery Boards, which are looking at quality and performance issues. However, in accordance with the principle of mutual accountability, it was agreed that there should be a role for the Partnership Executive Group to provide an oversight and assurance role across the whole system to complement the work of local boards.

Partnership Long Term Plan

The Partnership is continuing to work towards producing the Partnership Long Term Plan. The Plan has been produced through an inclusive process involving internal and external stakeholders in a range of workshops, planning meetings and discussions. Finance, performance and workforce assumptions have been agreed by partners working together at sub-system level and brought together to support the overall plan. In addition, partners have worked together through the Partnership's collaborative programmes and in each of the six places to produce the content for the strategic narrative.

The Executive Group reviewed the assumptions in relation to the activity that we expect to undertake, the workforce that will be required to deliver care and the impact on finance and performance across the system. The Executive Group agreed that ensuring local ownership of the plan and maintaining a focus on outcomes should be prioritised. The first draft of the Partnership Long Term Plan will be submitted to NHS England/Improvement on 27th September 2019 with the final version due to be submitted on 15th November 2019. Further information about the Plan and the process to develop it is [on our website](#).

Commissioning Review Update

Across Humber, Coast and Vale, health and care services are commissioned by a range of local commissioners (NHS Clinical Commissioning Groups as well as Local Authorities) and national bodies (e.g. NHS England, Public Health England). In line with the policy direction set out in the NHS Long Term Plan, commissioners across the Partnership are reviewing existing commissioning arrangements with a view to identifying opportunities to collaborate and improve outcomes for local people.

A high-level update on the work to review commissioning arrangements was provided at the Executive Group meeting. It was reported to the Executive Group that the current Accountable Officer of East Riding of Yorkshire CCG, Jane Hawcard, is leaving the organisation at the end of October 2019 to take up a new role. In light of the continuing review of commissioning arrangements, partners have agreed that an interim arrangement should be put in place whereby there will be a single accountable officer for Hull, East Riding of Yorkshire and North Lincolnshire CCGs. Emma Latimer will take up this role from 1st November 2019. The commissioning review

will continue and further discussions will take place regarding the future development of commissioning in the Humber and York/North Yorkshire areas.

Digital Update

Earlier this year, the Strategic Digital Board commissioned work to produce a digital strategy for the Partnership. An extensive engagement exercise with internal and external stakeholders was undertaken to identify key principles and ambitions for digital and digitally-enabled health and care transformation within Humber, Coast and Vale. In July 2019, a draft digital strategy was presented to the Strategic Digital Board, which sets out the key principles, strategic direction and priorities that the Partnership should address to support digital transformation. The draft strategy is available [on the Partnership website](#) and partners are encouraged to review the document and provide feedback via the Partnership Office.

An update was also provided on the Health System Led Investment Fund (HSLI). Through the fund, the Partnership secured £2.3m investment for providers in 2018/19 for improvements to digital technology. A further £2.2m (2019/20) and £5.2m (2020/21) was expected to be available, however, the availability of this funding and the process for accessing it is still not confirmed. Following a prioritisation exercise, supported by the two sub-regional boards and representatives from provider organisations, the Strategic Digital Board has agreed a prioritised schedule of investments for 2019/20 and 2020/21, subject to funding.