

Humber, Coast and Vale Health and Care Partnership

Update Report

February 2020

The following report provides an overview of the issues and topics discussed at the February meeting of the Humber, Coast and Vale Health and Care Partnership Executive Group. It also highlights recent work of the Partnership across some of our key priority areas.

A full list of our priorities and further information about the work of the Partnership can be found on our website at www.humbercoastandvale.org.uk.

Executive Group Overview

Simon's Story

The meeting began by hearing Simon's story. Simon was a citizen representative on the Partnership's Strategic Digital Board and had recently passed away. The Executive Group noted their gratitude for Simon's contribution to the work of the Partnership and in particular our digital agenda. The discussion focused on the Partnership's role in championing transformation through digital technology and innovation.

Independent Chair's Report

The Independent Chair gave an update on developments from across the Partnership over the past month. This included updates on:

- Scoping discussions focused on developing a place-based approach to service integration and transformation for the City of York;
- Strategic commissioning, in particular the establishment of a Strategic Commissioning Board for the four Humber CCGs and work to develop a joint commissioning strategy;
- The merger of the three North Yorkshire CCGs from April 2020;
- The appointment of Terry Moran, current Chair of the Hull University Teaching Hospitals NHS Trust (HUTH) to the position of Chair at Northern Lincolnshire and Goole Hospital Trust (NLAG) – the move to appoint a joint chair comes as both Trusts continue to work together to create sustainable hospitals services for local communities across the Humber;
- A recent briefing meeting with MPs from across Humber, Coast and Vale to discuss the work of the Partnership;
- Work to strengthen the role of Health and Wellbeing Boards (HWBBs) across the Partnership and joint working between HWBB Chairs.



Partnership Continual Development Plan

The ICS Accelerator Programme has enabled the Partnership to make good progress in its development to support its ambition to achieve Integrated Care System (ICS) status. Nevertheless, we recognise there are areas where the Partnership needs to continue to develop and mature. A Partnership Continual Development Plan has been produced, drawing on the work undertaken through the ICS Accelerator Programme and the suggestions and ideas that were proposed by partners and colleagues who took part in the programme.

The Continual Development Plan sets out the key actions that the Partnership will take to ensure its continued development. The key actions in the Plan include:

- Documenting the agreed ways of working and operating arrangements in a Partnership Memorandum of Understanding;
- Exploring and agreeing how we can work together more effectively to improve the health and wellbeing of our population, working with our Local Authorities and wider partners and through the Health and Wellbeing Boards;
- Further consideration of the role and contribution of Non-Executive Directors, Lay Members and Elected Members; and
- Finalising the approach to effective clinical / health and care professional engagement and engagement with the voluntary and community sector.

In addition, the Partnership will seek final approval of its Long Term Plan and its Operational Plan for 2020/21. All of the above actions will support the Partnership's application for ICS status, which will be submitted in Spring 2020. The Continual Development Plan will be the focus of the next Humber, Coast and Vale Partnership Assembly Event, which will take place on **19th March 2020**. Details of how to join the Event are available from [the Partnership Office](#).

Operational Planning (2020/21)

The Partnership Executive Group discussed the ongoing work to produce a Partnership wide Operational Plan for 2020/21. This work is being co-ordinated through our Finance and Planning Leads group, building upon our established approach to collaborative planning in each of our three sub-systems (Hull and East Riding; North and North East Lincolnshire; York and North Yorkshire). This will be undertaken in accordance with the [national planning guidance](#) and will be framed around making progress towards our agreed strategic objectives as set out in our [Partnership Long Term Plan](#).

The Operating Plan for 2020/21 will set out ambitions and targets across a range of priority areas for the Partnership, including cancer, mental health, learning disabilities and autism, primary care and workforce planning. These include, for example:

- improving performance against waiting time targets for cancer treatment, implementing faster diagnosis and increasing uptake of screening;
- meeting the Mental Health Investment Standard to deliver priorities in the mental health programme such as suicide prevention, improvements to children and young peoples' mental health and crisis and liaison support;

- improving outcomes and care provided for people with learning disabilities or autism;
- supporting the ongoing development of primary care networks, increasing the primary care workforce through new roles and improving access to primary care by enabling our population to access online consultations;
- improving performance in urgent and emergency care and increasing the proportion of patients seen and treated on the same day;
- reducing overall waiting lists, expanding support for diabetes prevention and reducing unnecessary face to face outpatient appointments;
- taking a system-wide approach to workforce planning to ensure we are making the most effective use of all the skilled professionals working within our system in a range of roles.

Digital Update

A new Senior Responsible Officer (SRO) to lead the Humber, Coast and Vale Strategic Digital Board has been agreed by the Partnership. John Skidmore, Director of Adults, Health and Customer Services at East Riding of Yorkshire Council, has now taken up the role leading the Partnership's digital programme, to build on the successful work undertaken through the Board and its previous chair, Chris Long.

The Executive Group agreed a number of priority actions to ensure collective ownership and oversight of the digital agenda. These include:

- Ensuring collective ownership for the digital agenda at a senior level within the Partnership, which includes broadening the membership of the Strategic Digital Board and maintaining and strengthening engagement through the two sub-regional digital boards (Humber LDR and York/Scarborough Digital Transformation Programme Board);
- Maintaining a visible presence for Humber, Coast and Vale within Yorkshire and Humber and, in particular, maximising the benefits of the Yorkshire & Humber Care Record Programme for our region;
- Enhancing collaboration between provider organisations and in particular between the three acute Trusts;
- Refreshing the Digital Strategy and undertaking a review of digital infrastructure to develop an asset strategy/infrastructure refresh plan to minimise risk and maximise opportunities for leveraging investment into the Partnership.

Population Health

Alongside the ICS Accelerator Programme, the Partnership has also been selected to participate in a national Population Health Management (PHM) Development Programme. The overriding objective of the Programme is to support the Partnership to make better use of available data and local intelligence to improve health outcomes for people in their communities.

Population Health Management is about applying advanced analytics and intelligence to design interventions that will improve the health of local populations, in particular, specific groups or cohorts of populations. The ambition through the programme will be to build collective capability

in PHM across Humber, Coast and Vale (e.g. within Primary Care Networks, commissioners, providers, local authorities, and other community partners). This will enable partners to make informed, data-driven decisions that support teams to work together to make best use of collective resources to achieve practical and tangible improvements in the health and wellbeing of our communities.

Seven Primary Care Networks (PCNs) from across the Humber, Coast and Vale geography are participating in the 20-week programme. The programme is currently in the “readiness phase”, which means organisations are focusing on identifying the area of focus for their project and ensuring they have access to the necessary data. Once the programme is complete a case study from each ‘place’ will be produced to demonstrate impact of the programme.

Other News from the Partnership

Partnership Assembly

The next Partnership Assembly (previously known as Partnership System Leader’s Event) will take on **19th March 2020**. Contact the Partnership office for further details about how to register your attendance at the event. This will be an important milestone in the development of the Partnership and it is hoped that all partner organisations will be represented by both executive and non-executive/lay leaders.