

# Humber, Coast and Vale Health and Care Partnership

## Our Strategic Objectives - 2021/22

### Objective **Pandemic response**

Actions
Continue to strengthen partnership working at all levels to combat the consequences of the pandemic and the post-pandemic environment.
Support local systems and organisations in the response to Covid-19 and the associated resetting and redesign of services and functions.
Ensure the ongoing delivery of vaccination programmes.
Ensure the NHS is fully engaged in strong partnerships with local government strategies and plans and the Health & Wellbeing and Local Resilience Forums, especially in relation to their lead role in the wider societal and economic impact of Covid-19.
Support local government and public health leaders through NHS investment, where appropriate, in addressing the wider societal and economic impact of Covid-19.
Continue to make the case for greater recognition of the need to 'level up' across our communities using the evidence base of the multi deprivation index and other data and research.
Strengthen the role of the NHS in developing the adult social care market to support recovery and resilience of services.

### Monitoring progress **Quarterly review of progress by the Partnership Executive and other stakeholders to March 2022.**

### Objective **Deliver the Partnership operating plan 2021/22**

Actions
Support the health and wellbeing of staff and act on recruitment and retention.
Establish a System Quality Board to ensure that patients and citizens receive high quality care.
Assure the quality of services are maintained and improved in accordance with national best practice and policy and by listening and responding to citizens who use services.
Deliver Mental health and Learning Disability recovery and transformation in accordance with national and local policies and requirements.
Expand primary care capacity to improve access and address health inequalities.
Transform community and urgent and emergency care to prevent inappropriate attendance at emergency departments, improve timely admission and reduce length of stay.
Deliver significant improvement in waiting times for patients awaiting elective treatment.
Deliver the cancer services plan and programme.
Support the third sector and voluntary community to further engage and contribute to health and care services.
Deliver the NHS mandated health inequalities priorities.
Deliver the 2021/22 financial plan and control total.
Under the collective banner of ' <b>start well, live well, age and end life well</b> ' - promote and support health improvement, public health and health and wellbeing strategies to address inequalities and improve the health of the population across Humber, Coast and Vale.

### Monitoring progress **Quarterly review of progress by the partnership Executive to March 2022.**

### Objective **Leadership & Development of the Partnership (ICS)**

Actions
Implement the 2021/22 development plan for the partnership including linking as appropriate with the 4 into 1 North East and Yorkshire Regional programme for the development of integrated care systems.
Deliver the 2021/22 People Plan that supports the development of the partnership as an integrated care system.
Implement actions from the BAME engagement programme supported and developed by the BAME network of networks.
Develop the 2022/27 Humber, Coast and Vale strategy building on the vision of ' <b>start well, live well, age and end life well</b> ' through a co-production exercise engaging place, communities and other stakeholders.
Implement the Humber, Coast and Vale population health management programme.
Implement a revised primary care strategy for 2021/22 including the development of PCNs and primary care at scale.
Deliver the Humber, Coast and Vale 2021/22 <ul style="list-style-type: none"> <li>Digital strategy &amp; plan</li> <li>Financial plan and control total</li> <li>Estate and Capital strategy &amp; plan</li> </ul>
Oversee the next phases of the Humber Acute Services and the East Coast Strategy Programmes.
Work in partnership with local systems across Humber, Coast and Vale to promote the opportunities for the health and care system and its organisations to maximise their role as anchor institutions, as major employers, purchasers and property holders.
Lead at scale action on population health/screening/smoking/alcohol/climate change in partnership with local government and public health leaders.
Continue to ensure that the Partnership and its members has a significant & influential role on policy development nationally and regionally.

### Monitoring progress **Quarterly review of progress by the Partnership Executive and stakeholders to March 2022.**

### Objective **Manage the transition to new arrangements for integrated care systems (aligned to the White Paper).**

Actions
Continue active engagement/joint working with local government especially in relation to the development of our 6 'places' as determined by local government unitary boundaries.
Continue to support local government devolution in North Yorkshire and York and the emergent proposals on the Humber.
Continue to make the case in National and Regional forums for a satisfactory local government settlement.
Strengthen relationships with Health and Wellbeing Boards through incorporating HWB plans and strategies into overall Humber, Coast and Vale planning.
Continue to support the development of the VCSE through stronger recognition of their contribution, investment and implementation of the VCSE strategy.
Successfully redeploy people in accordance with the employment commitment in the policy guidance for integrated care systems and the regional guidelines agreed by NHS England and NHS Improvement and the partnerships/integrated care systems in North East and Yorkshire.
Ensure the effective transition from the existing CCG arrangements to new integrated care system arrangements and responsibilities whilst ensuring current governance and legal accountabilities are not compromised.
Continue to develop the role of NEDs and local government members as the Partnership Board level governance is implemented.
Strengthen the role of the clinical & professional group and the Population Health and Inequalities Board in the business of the Partnership.
Develop a leadership development, succession planning and talent management framework.
Ensure an effective organisational development programme to support the transition to new arrangements from April 2022.

### Monitoring progress **Quarterly review of progress by the Partnership Executive and stakeholders to March 2021.**